

## Wiltshire Council

### Health and Wellbeing Board

2 December 2021

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#### Subject: Implications of the Integrated Care System

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##### Executive Summary

Discussion at an informal Health and Wellbeing Board (HWB) workshop on 30 September led to a number of proposals for the way forward as set out below.

##### Proposal(s)

It is recommended that the Board agrees that:

- i) 3 formal meetings are scheduled for next year as well as three informal meetings
- ii) Formal meetings should focus on agreeing the JSNA and PNA, JHWS refresh as well as the safeguarding, safety and Healthwatch Wiltshire annual reports
- iii) Formal meetings should also provide opportunities for enquiry on the collective delivery of JHWS priorities that form the relevant part of the Alliance Work Programme (which will also include required programmes from NHSE and government); receive periodic progress reports on the relevant parts of the Alliance Work Programme; be consulted on the Healthwatch Wiltshire work programme and have the opportunity to influence through the Chair of the Alliance any ICS system developments with implications for Wiltshire
- iv) Healthwatch Wiltshire be asked to engage with the wider VCS in undertaking its activity and periodically present findings from its work to Wiltshire partners, with the Alliance tasked to formally report back in response to any Healthwatch findings. The Professional Leadership Network offers an additional vehicle for wider community and professional engagement in strategy and delivery.
- v) Informal meetings should focus on professional development and single topics of population need and how they can be addressed, with wider input from other partners as appropriate and clear commitment to action emerging, with Alliance reports to formal meetings to follow.
- vi) New terms of reference for the HWB be considered for recommendation and ratification by full council (in line with any new statutory obligations) in the new year
- vii) The JSNA be refreshed and a new JHWS be developed on the back of that, taking into account and informing emerging ICS strategy

**Reason for Proposal**

Governance across Bath & NE Somerset, Swindon and Wiltshire is changing and the Wiltshire HWB needs to change to reflect that. Collated feedback from the most recent HWB workshop is at **Appendix 1**.

**Lucy Townsend, Corporate Director for People, Wiltshire Council**  
**Elizabeth Disney, Wiltshire Locality Lead, BSW CCG**

## **Wiltshire Council**

### **Health and Wellbeing Board**

**2 December 2021**

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#### **Subject:**

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#### **Purpose of Report**

1. To capture the outcomes of the discussion at an informal Health and Wellbeing Board (HWB) workshop on 30 September and propose the way forward.

#### **Relevance to the Joint Health and Wellbeing Strategy**

2. This report concerns how the JHWS is delivered, in particular its themes of prevention, integration, localisation and tackling inequalities.

#### **Background**

3. Ahead of the formal establishment of the Bath & NE Somerset, Swindon and Wiltshire Integrated Care System (and associated abolition of BSW CCG) in April 2022 a series of workshops is underway to establish the governance that should be put in place. There will be a Place Based Partnership in Wiltshire, known as the Wiltshire Alliance. This partnership may have delegated responsibilities from the NHS and Local Authority and negotiations on this are ongoing.
4. Government has been clear that Health and Wellbeing Boards would have an ongoing role and that it is up to local systems to determine how they should relate to the ICS and Place Based Partnership (Alliance) – including the statutory Integrated Care System Board and the Integrated Care System Health and Care Partnership that will be in place at system level. A full briefing paper was provided to workshop attendees as attached at Appendix 2, inclusive of emerging proposals for place governance in Wiltshire relating to the proposed joint committee and the Wiltshire Alliance in general.
5. For the place based structures in Wiltshire, an MOU and Collaboration Agreement together with new Terms of Reference for the proposed statutory structures will be submitted for approval to the NHS Partnership Board and Wiltshire Council Cabinet. The initial proposal for the structures will be submitted by December 2021 with further detail worked out thereafter. The timetable for approval looks as follows:

	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22
ICA Dev Workshops (fortnightly)	9th, 23rd	13th, 27th	11th, 25th	8th, 22nd	13th			
ICA Dev Day - ALT, ADG, LCG and other stakeholders			6th					
Health Select Committee - agree process		8th						
Health and Wellbeing Board Development session - agreement on role in principle		30th						
ICA Development Group review emergent proposal			11th					
Joint ALT, H&WBB and HSC workshop - shape proposals			19th					
Draft proposal for arrangements for Wiltshire Alliance from April 2022			26th					
Health Select Committee scrutinise proposals				2nd				
SFT Board sign off for proposals				4th				
RUH Board sign off for proposals				3rd				
GWH Board sign off for proposals				4th				
WH&C Board sign off for proposals				23rd				
Primary care leadership sign off for proposals				9th				
VCSE leadership alliance sign off for proposals				9th				
CCG Board sign off for proposal				18th				
Local Authority Cabinet sign off for proposals				30th				
Patient and public engagement				TBC				
H&WBB review final proposals					2nd			
Proposal to BSW Partnership Executive for decision					10th			
Shadow operation								

- The Wiltshire HWB held an informal workshop on 30 September to consider how the changing governance for BSW may require changes in the HWB role.

## Main Considerations

- Collated feedback from the HWB workshop is at **Appendix 1**. There are a range of proposals captured for consideration. These have been consolidated into recommendations for the Board as set out on the frontsheet.
- One of the areas highlighted for revision in the recommendations is the HWB Terms of Reference, which should emphasise in the new system that HWB is the owner of the strategy around all age population health and wellbeing in Wiltshire; that its focus is on collective delivery and accountability rather than accountability of individual organisations (which is provided through regulators and the HSC); and should include a positive statement on the values and behaviours that partners wish to see. The terms of reference may also need to take account of the emerging membership of other place boards in Wiltshire and ensure the HWB membership is fit for purpose. Similarly, whilst it is recommended that Healthwatch Wiltshire engages with the wider VCS in undertaking its work, this by itself will not be sufficient and it should be recognised that there are a range of mechanisms for involving the sector (including through informal HWB workshops on appropriate topics).
- In terms of how meetings are run, for formal meetings a repeated desire for less 'show and tell' has been expressed. This can be achieved by making clear that papers are required in advance in order to ensure adequate time for members to review prior to attending meetings, with clear links made to the JHWS priorities and for use of powerpoint as an exception. A standard paper template for all the place based meetings can be developed (and tweaked accordingly) with authors asked to make clear the connection of their report with the aims of the JHWS.

8. The current JHWS expires in 2022 and it is recognised that there is scope to align work on any new system level strategies with work to refresh the JHWS; and, in turn, to inform the work programme of the alliance. The link between place (and HWB) and system has to be really strong and permeable; and there should be a clear relationship on the 'what' developed collaboratively at BSW system level and the 'how' developed at place level. To inform the development of a new JHWS, the JSNA should be refreshed first.
9. This report on the workshop is commended to the Board and members are asked to agree the recommendations.

**Lucy Townsend, Corporate Director for People, Wiltshire Council**  
**Elizabeth Disney, Wiltshire Locality Lead, BSW CCG**

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